

New Living Homes Limited

NEW LIVING HOMES LIMITED For the year ended 31 March 2025

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New Living Homes Limited

NEW LIVING HOMES LIMITED

For the year ended 31 March 2025

Company Information

Directors

Emma Richman - (Chair of NLH Board, resigned as Chair 22 March 2025)
Andy Ewart
Charles Dunn, appointed as Chair of NLH
Margaret Goddard - (co-optee)
Simon Morris
Steve Mather – Appointed 20 March 2024, resigned 3 May 2024.

Company Secretary

Juliet Craven resigned 9 May 2025 Catherine Farrington, appointed 10 May 2025

Steve Agger - Appointed 22 May 2024

Registered office

First Place 22 Union Street Oldham Greater Manchester

OL1 1BE

Website

https://www.fcho.co.uk/

Registered Number

Companies House No. 10438384

External Auditors

Crowe UK St Georges House 56 Peter St Manchester M2 3NQ

Internal Auditors

BDO LLP 3 Hardman Street Spinningfields Manchester M3 3AT

Bankers

Barclays Bank Limited
Merseyside & North Cheshire team
11th Floor
20 Chapel Street
Liverpool
L3 9AG

NEW LIVING HOMES LIMITED

For the year ended 31 March 2025

STRATEGIC REPORT

Principal Activities

The company was incorporated on 20 October 2016. The principal activity of the company during the year was the undertaking of design and build construction contracts primarily for the development of residential property.

The company is registered under the Companies Act 2006.

Business Review

New Living Homes is a 100% owned subsidiary of First Choice Homes Oldham Limited.

All costs incurred by New Living Homes are recharged to First Choice Homes Oldham.

As at 31 March 2025, New Living Homes had a turnover of £15.78m (2024: £24.03m) and the company recorded a profit after interest and taxation of £0.3m (2024: £0.46m). A gift aid payment of £0.46m (2024: £0.25m) was made to First Choice Homes Oldham Limited, the charitable parent.

Key Performance and Risks and Uncertainties

Turnover and gross profit are the principal Key Performance Indicators (KPIs) used by the directors to assess the performance of the business. The Company carries out its trading activity within the wider First Choice Homes Oldham Group Limited. Therefore, the principal risk is that this trading will cease.

The directors do not have any concerns and are in regular communication with the Group to assess this. Further details of the principal risks and uncertainties impacting Group are provided in the Financial Statements of First Choice Homes Oldham Limited.

NEW LIVING HOMES LIMITED

For the year ended 31 March 2025

REPORT OF THE DIRECTORS

The directors present their report and the Financial Statements for the year ended 31 March 2025. The Company's principal activities, business review and risks and uncertainties are included in the Strategic Report on Page 4.

Directors

Details of the directors are set out on Page 3. The Board of New Living Homes Limited is appointed by the First Choice Homes Oldham Limited Board. All served throughout the year and to the date of this report unless otherwise stated.

Employees

The company has no employees (2023/24: Nil).

Political donations

The directors have made no political donations (2023/24: Nil).

Share Capital

There is 1 ordinary share capital, this is wholly owned by First Choice Homes Oldham Limited.

Dividends

There are no dividends to be paid to directors (2023/24: Nil).

Statement of Responsibilities of the Directors

The directors present their annual report and Financial Statements for the period ended 31 March 2025.

The directors are responsible for preparing the annual report and the Financial Statements in accordance with applicable law and regulations.

Company Law requires the directors to prepare Financial Statements for each financial year. Under that law the directors have elected to prepare the Financial Statements in accordance with United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under Company Law the directors must not approve the Financial Statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the Company for that period.

In preparing these Financial Statements, the directors are required to:

- select suitable accounting policies for the Company's Financial Statements and then apply them consistently.
- make judgements and accounting estimates that are reasonable and prudent.
- prepare the Financial Statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the Financial Statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

REPORT OF THE DIRECTORS (continued)

Statement of Responsibilities of the Directors (continued)

Financial Statements are published on the company's website in accordance with legislation in the United Kingdom governing the preparation and dissemination of Financial Statements, which may vary from legislation in other jurisdictions. The maintenance and integrity of the company's website is the responsibility of the directors. The directors' responsibility also extends to the ongoing integrity of the Financial Statements contained therein.

Going Concern

New Living Home's business activities, its current financial position, and factors likely to affect its future development are set out within the Strategic Report. As the company's trading activity is only with its parent company First Choice Homes Oldham Group Limited, any going concern implications are limited only to that organisation.

As part of its own review of going concern, First Choice Homes Oldham Group Limited has assessed its risks which has led the judgement of the Board that it has a financially strong Business Plan, including mitigations which display resilience to respond to stress scenarios. This demonstrates that First Choice Homes Oldham Group Limited remains financially viable and is adopting the going concern basis in the Financial Statements even after considering reasonably worst-case scenarios.

As at March 2025 there were 984 new homes on site or completed since the start of the Development Programme. A further 78 new build properties by March 2026, and where appropriate this will be developed through New Living Homes.

These pipeline assumptions have been included in the Business Plan forecasts which results in surpluses being generated in 2025/26 and beyond and therefore the directors have prepared these accounts on a going concern basis which they believe is appropriate. This is because the approved business plan forecasts that surpluses will continue to be made in 2025/26 and beyond.

Auditors

The directors confirm that:

- So far as each of the directors is aware there is no relevant audit information of which the company's auditors are unaware; and
- The directors have taken all steps that they ought to have taken as directors in order to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

Crowe LLP are NLH's current external auditors. The Group Board appointed Crowe in November 2021 to provide NLH's external audit service for a three-year contract period, with the option of an additional year commencing from the 2021/22 annual external audit. The optional additional year was exercised for the 2024/25 audit.

The report of the Board was approved on 12 September 2025 and signed on its behalf by:

Francisco C. Famington

Charles Dunn
Chair of the NLH Board

Catherine Farrington Company Secretary

INDEPENDENT AUDITOR'S REPORT TO MEMBERS OF NEW LIVING HOMES LIMITED

Opinion

We have audited the financial statements of New Living Homes Limited for the year ended 31 March 2025 which comprise the Balance Sheet as at 31 March 2025, the profit and loss account for the year then ended, the statement of changes in reserves for the year then ended, and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 March 2025 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The directors are responsible for the other information contained within the annual report. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we

INDEPENDENT AUDITOR'S REPORT (continued)

conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion based on the work undertaken in the course of our audit

- the information given in the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the company, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the directors were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption in preparing the directors report and from the requirement to prepare a strategic report.

Responsibilities of directors

As explained more fully in the directors' responsibilities statement set out on page 6, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

INDEPENDENT AUDITOR'S REPORT (continued)

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

We obtained an understanding of the legal and regulatory frameworks within which the company operates, focusing on those laws and regulations that have a direct effect on the determination of material amounts and disclosures in the Financial Statements.

We identified the greatest risk of material impact on the Financial Statements from irregularities, including fraud, to be the override of controls by management and the timing of recognition of income.

Our audit procedures to respond to these risks included enquiries of management and the Group Audit and Risk Committee about their own identification and assessment of the risks of irregularities, sample testing on income and the posting of journals, reviewing accounting estimates for biases and reading minutes of meetings of those charged with governance.

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the Financial Statements, even though we have properly planned and performed our audit in accordance with auditing standards. We are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.

These inherent limitations are particularly significant in the case of misstatement resulting from fraud as this may involve sophisticated schemes designed to avoid detection, including deliberate failure to record transactions, collusion, or the provision of intentional misrepresentations.

A further description of our responsibilities for the audit of the financial statements is located on the

Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Vicky Szulist

Senior Statutory Auditor

Viely Szulist

For and on behalf of

Crowe U.K. LLP

Statutory Auditor

Manchester

Date: 19th September 2025

New Living Homes statement of comprehensive income

For the year ended 31 March 2025

	Note:	2025 £'000	2024 £'000
Turnover		15,778	24,026
Cost of sales		(15,468)	(23,555)
Gross profit	-	310	471
Administrative expenses	2	(11)	(11)
Operating profit	-	299	460
Interest receivable and similar income	5	-	-
Interest payable and similar charges	4	-	-
Profit before taxation	-	299	460
Taxation on profit	6	-	-
Profit after taxation	-	299	460
Total comprehensive income for the period	- -	299	460

All activities relate to continuing operations.

There are no recognised gains and losses other than the results for the period.

The notes on Pages 13 to 18 form part of these Financial Statements.

New Living Homes statement of financial position

As at 31 March 2025

	Note:	2025 £'000	2024 £'000
Current Assets Debtors Cash and cash equivalents	8	1,901 1,431	2,820 728
		3,332	3,548
Creditors: amounts falling due within one year	9	(3,033)	(3,087)
Net current assets		299	460
Total net assets		299	460
Capital and receives			
Capital and reserves Income and expenditure reserve Share capital	10	299 -	460 -
Total capital and reserves		299	460

The Financial Statements were issued and approved by the Board of Directors on 12 September 2025 and were signed on its behalf by:

C. Famington

Charles Dunn Chair of the NLH Board Catherine Farrington Company Secretary

Company Registration Number: 10438384

The notes on Pages 13 to 18 form part of these Financial Statements.

New Living Homes statement of changes in reserves

For the year ended 31 March 2025

	Note:	Share Capital £'000	Income and expenditure reserve £'000	Total £'000
Balance as April 2023		-	250	250
Profit for the period		-	460	460
Other Comprehensive Income for the year		-	-	-
Gift Aid payment to parent charity	7	-	(250)	(250)
Balance as 31 March 2024		-	460	460
Profit for the period		-	299	299
Other Comprehensive Income for the year		-	-	-
Gift Aid payment to parent charity	7	-	(460)	(460)
Balance as 31 March 2025		-	299	299

The notes on Pages 13 to 18 form part of these Financial Statements.

Note 1: Accounting Policies

Legal status

The Company is registered under the Companies Act 2006, is a Company limited by share capital and is incorporated in the United Kingdom.

• Basis of preparation

The preparation of Financial Statements in compliance with FRS102, the Financial Reporting Standard applicable in the United Kingdom & Republic of Ireland. The following principal accounting policies have been applied:

Going concern

New Living Home's business activities, its current financial position, and factors likely to affect its future development are set out within the Strategic Report. As the company's trading activity is only with its parent company First Choice Homes Group Limited, any going concern implications are limited only to that organisation.

As part of its own review of going concern, First Choice Homes Oldham Group Limited has assessed its risks which has led to the judgement of the Board that it has a financially strong Business Plan, including mitigations which display resilience to respond to stress scenarios. This demonstrates that First Choice Oldham Group Limited remains financially viable and is adopting the going concern basis in the Financial Statements after considering reasonably worst-case scenarios.

• Disclosure exemptions

The Company has taken advantage of the following disclosure exemptions in preparing these Financial Statements, as permitted by FRS 102

- the requirements of Section 3 Financial Statement Presentation paragraph 3.17(d);
- the requirements of Section 7 Statement of Cash Flows;
- the requirements of Section 11 Financial Instruments paragraphs 11.39 to 11.48A; and
- the requirements of Section 33 Related Party Disclosures paragraph 33.7.

This information is included in the consolidated Financial Statements of First Choice Home Oldham Limited as at 31 March 2024 and these Financial Statements may be obtained from their registered office at First Place, 22 Union Street, Oldham OL1 1BE.

Note 1: Accounting Policies (continued)

Turnover

Turnover represents design and build contract income, and other income which is recognised in relation to the period when the goods or services have been suppled.

Design & Build income is recognised when an instruction letter is received from the customer.

Short-term debtors and creditors

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in the Income Statement in other operating expenses.

Judgements in applying accounting policies and key sources of estimation uncertainty

Management do not consider there to be any significant judgements or estimation uncertainty due to straightforward nature of the company's operations.

Taxation

Taxation for the year compromises of current tax, current tax is recognised for the amount of income tax is payable in respect of the taxable surplus for the current or past reporting periods using the tax rates and laws that have been enacted by the Statement of Financial Position date.

Note 2: Operating prof	it
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The operating profit is stated after charging:	2025 £'000	2024 £'000
Auditor's remuneration (excluding VAT) Fees payable for the audit of the Financial Statements Fees for other non-audit services	9 2	9 2
Note 3: Director's remuneration	2025 £'000	2024 £'000
Director's remuneration		
Note 4 Interest payable and similar charges	2025 £'000	2024 £'000
Interest payable and similar charges		
Note 5: Interest receivable and similar income	2025 £'000	2024 £'000
Interest receivable and similar income		

Note 6: Corporation Tax

Analysis of the charge in the period UK Corporation tax charge for the period Adjustments in respect of prior years Total current tax charge for the period	2025 £'000 - - -	2024 £'000 - - -
Tax Reconciliation	2025 £'000	2024 £'000
Profit on ordinary activities before tax	298	460
Tax at UK corporation tax rate 25%	75	87
Qualifying charitable donation to parent of taxable profits	(75)	(87)
Taxation Charge		

New Living Homes Limited's operating profit consists of inter-group recharges at third party rates. Any profits will be gifted aided to First Choice Homes Oldham Limited within 9 months of the year end and group relief will be obtained from First Choice Homes Oldham Limited undertaking therefore no corporation tax will be incurred.

Note 7: Gift Aid

£'000	£'000
	~ ***
460	251
	460

A gift aid payment of £0.460m (2024: £0.251m) to First Choice Homes Oldham Limited was paid on 24 September 2024 in respect of the year ended 31 March 2024. This payment was approved by the Board on 13 September 2024. Gift aid has been shown as a movement in the Statement of Changes in Reserves.

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Note 8: Deptors		
	2025	2024
Due within one year	£'000	£'000
Amounts owed by group undertaking	1,885	2,807
Prepayments & accrued income	-	-
Other taxes and social security	16	12
Other debtors	-	-
Total due within one year	1,901	2,819
Due after more than one year	-	-
Total debtors	1,901	2,819
Note 9: Creditors		
Note 9: Creditors		
	2025	2024
Due within one year	£'000	£'000
Trade creditors	346	115
Amounts owed to group undertaking	40	232
Corporation tax	- 1 244	- 4 424
Accruals and deferred income	1,341	1,131
Other creditors	1,306	1,609
Total due within one year	3,033	3,087
Due after more than one year	-	-
Total creditors	3,033	3,087

Note 10: Share capital

	2025 £	2024 £
Authorised Share Capital 1 ordinary share of £1	1	1
Allotted, Called Up and fully paid shares Ordinary shares	No . 1	No. 1

This share is held by the parent company First Choice Homes Oldham Limited.

Note 11: Related party transaction

The Company has taken advantage of the exemption available not to disclose transactions between group companies on the basis that it is included in the consolidated accounts of First Choice Homes Oldham Limited.

Note 12: Ultimate controlling party

The ultimate controlling party of the company is First Choice Homes Oldham Limited, which is a registered provider of social housing registered under the Co-operative and Community Benefit Societies Act 2014. The immediate parent company of New Living Homes Limited is First Choice Homes Oldham Limited.

New Living Homes Limited is a company limited by guarantee and has no loans with any member of the group.

The consolidated accounts of First Choice Homes Oldham Limited can be obtained from First Place, 22 Union Street, Oldham OL1 1BE, or available on its website at https://www.fcho.co.uk/